

Item No. 11.	Classification: Open	Date: 28 January 2016	Meeting Name: Health and Wellbeing Board
Report title:		Southwark Five Year Forward View	
Ward(s) or groups affected:		All wards	
From:		Andrew Bland, Chief Officer, NHS Southwark CCG David Quirke-Thornton, Strategic Director of Children's and Adults' Services	

RECOMMENDATIONS

- The board is requested to:
 - Review the attached joint-strategy and to endorse the document.

EXECUTIVE SUMMARY

- We can improve the way that our local health and social care system operates to bring about better outcomes**

Southwark commissioners across health and social care are committed to improving the health and wellbeing of Southwark people. The experiences of people who use services, and their families and carers, shows that existing arrangements do not always deliver the best outcomes for people, and there can be significant improvements if we work together using new approaches. This is about improving quality and overall value, it is not about cuts: if funding wasn't an issue we would still want to radically improve outcomes.
- Improving the system requires fundamental changes in how we all work**

We want a system that works to improve health and social care outcomes for Southwark people, instead of simply focusing on maintaining current service arrangements. Our local ambition is to create a much stronger emphasis on prevention and early action as well as deeper integration across health and social care, and wider council services (including education). To support this change we will increasingly join together commissioning budgets and contracting arrangements to incentivise system-wide improvement. We will focus on specific populations, including particularly vulnerable groups. We will put ever greater emphasis on the outcomes achieved in addition to the quantity of activity delivered. This means moving away from a system with lots of separate contracts and instead moving towards inclusive contracts for defined segments of the population which cover all of the various physical health, mental health and social care needs of people within that group. These contracts will be available to providers who can bring together the skills required to meet these needs. Our aim is to empower the development of multi-specialty community providers serving populations of 100,000-150,000 people, with access to excellent specialist networks when required.

4. **We are confident we can enable this scale system-wide transformation**
Southwark Council and NHS Southwark CCG have been working on this agenda for several years with partners across Southwark, Lambeth and South-East London. As a result there are exciting examples that demonstrate new ways of working between providers of services and with the wider community of service users, families, carers and local residents. There is also a growing sense of system leadership and a recognition of the scale of change required across all parts of the health and social care system.
5. We will develop an action plan and highlight the investment necessary to deliver the ambitions set out in this local Five Year Forward View. We will publish this detailed plan in March 2016.

BACKGROUND INFORMATION

6. The Health and Wellbeing Board received a presentation of the strategy at the last meeting, and it discussed and welcomed the principles described.

KEY ISSUES FOR CONSIDERATION

Policy implications

7. A continued strong emphasis on increasing investment in prevention and early action and the development of community resilience.
8. A focus on place-based approaches to integrating health and social care delivery systems.
9. A focus on the practical importance of system wide partnership, particularly in relation to the development of enabling infrastructure such as emerging Local Care Networks or system-wide information systems.

Community and equalities impact statement

10. The central purpose of this strategy is to support the commissioning of proactive and person-centred services which, in aggregate, improve population level outcomes and reduce health inequalities.
11. This overarching document will set a framework for specific other health and social care strategies, each of which will require the completion of an equalities impact assessment.

Legal implications

12. There are no specific legal implications at this stage.

Financial implications

13. The full financial implication of the joint strategy will be described in the supporting Into Action document.

BACKGROUND PAPERS

Background Papers	Held At	Contact
Southwark JSNA Southwark CCG Operating Plan 2015/16 Southwark Health and Wellbeing Strategy Southwark Council (2015) Together we can deliver a better quality of life in Southwark: Our Vision for Adult Social Care	www.southwarkccg.nhs.uk	Kieran Swann Head of Planning & CCG Assurance 0207 525 0466

APPENDICES

No.	Title
Appendix 1	Southwark Five Year Forward View: 2016/17 – 2020/21

AUDIT TRAIL

Lead Officer	Andrew Bland, Chief Officer, NHS Clinical Commissioning Group		
Report Author	Mark Kewley, Director of Transformation and Performance Dick Frak, Director of Commissioning		
Version	Final		
Dated	12 January 2016		
Key Decision?	No		
CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER			
Officer Title		Comments Sought	Comments Included
Director of Law and Democracy		No	No
Strategic Director of Finance and Governance		No	No
Date final report sent to Constitutional Team			15 January 2016